NHS Tayside is redesigning Adult Mental Health Inpatient Services and Learning Disability Inpatient Services as part of its Mental Health and Learning Disability Services Redesign Transformation Programme.

New model for Mental Health and Learning Disability Services – move to implementation phase

A new model of care for Mental Health and Learning Disability inpatient services in Tayside was approved by Perth & Kinross Integration Joint Board on 26 January 2018.

The new service model will see General Adult Psychiatry (GAP) acute admissions provided from four wards at Carseview Centre in Dundee and Learning Disability (LD) inpatient services from four wards at Murray Royal Hospital in Perth.

Work has been progressing over the last few months to produce action plans, establish work streams and develop the overarching governance for the improvement work and programme implementation.

Three work streams to implement the programme have been identified - Workforce, Environment and Quality and Service Improvement. The workstreams will be taken forward in partnership and with support and guidance from HR where appropriate.

New members of staff

There have been two important additions to the team in Mental Health Services: Johnathan MacLennan has joined NHS Tayside as Adult Mental Health Quality Improvement Lead and Ashley Farquharson has taken up the post of Adult Mental Health Quality Improvement Advisor.
Refurbishment programme

Further issues with workforce pressures and patient safety within Moredun ward at Murray Royal Hospital in Perth has meant that the draft plan has had to be revised. The plan, which details the sequence of ward moves required to allow us to carry out refurbishments at Carseview Centre and Murray Royal, must now be accelerated to enable us to relocate the GAP acute admission wards to Carseview by late 2018.

The first steps in the refurbishment programme are:

Step 1. Reduction of wards in Low Secure Services in Rohallion Unit

There are three low secure wards in the Rohallion unit at Murray Royal - Faskally, Esk and Lyon. These wards have been under occupied since opening in 2012 and changes to service models has meant we consistently have 10 or more vacant beds across the three ward areas. The first step in the programme is to reduce the low secure service from three wards to two with work ongoing to revise the current inpatient model from one admission ward and two rehabilitation wards, to one assessment/treatment ward and one rehabilitation ward.

Faskally Ward will move to Esk Ward to provide an admission assessment/treatment model and Lyon Ward will provide the revised model of rehabilitation. Faskally Ward will close temporarily to prepare for the relocation of Flat 1 Bridgefoot at Strathmartine Centre. The draft plan will see this relocation take place over the summer 2018.

To enable the move to a two ward model, some minor internal environmental adjustments will take place within Esk Ward.

Step 2. Permanent relocation of Low Secure Learning Disability patients and staff from Flat 1 Bridgefoot at Strathmartine Centre to Low Secure, Rohallion

The new model for Learning Disability inpatient services will see the Learning Disability low secure ward currently in Flat 1 Bridgefoot at Strathmartine relocated to Faskally ward in Rohallion.

This will be a permanent move for this patient group and is likely to take place over the summer of 2018.

There are currently eight service users in the ward and this move will mean a significant change for service users, families, their carers, and the staff and services who support them. Initial planning for the move has now commenced and will proceed in partnership with these stakeholders to ensure that those affected by the move are prepared for the change to their new living and working environments. Plans must ensure that changes are undertaken safely, with as minimal disruption as possible and include transition arrangements and planned visits to assist and support everyone to settle into their new environments. This must include a range of old and new activities and services being made available in the new locations.
Induction arrangements will be provided for staff moving from Flat 1, Strathmartine to Faskally Ward, Rohallion ahead of any moves.

Minor works will be undertaken in Faskally Ward before services move to provide a clean and fresh environment in this modern facility.

**Step 3. Interim Relocation of the Learning Disability Assessment Unit (LDAU) from Carseview Centre to Flat 1, Strathmartine Centre.**

A temporary relocation of the LDAU from Carseview Centre is required to allow the ward to be refurbished before the move of Moredun Ward from Murray Royal. The LDAU will temporarily relocate to the vacated Flat 1 Bridgefoot at Strathmartine before permanently relocating to Murray Royal Hospital when refurbishment works there are complete.

There are currently ten LDAU beds however, as it is predicted that there will be a reduction of two beds, up to eight service users may be affected

This move will see service users relocated temporarily into an older building which does not have the same quality of accommodation currently provided, however the environment will be refreshed before services relocate. Additional staffing needs will be considered to support the different environment and service users will have greater access to activities through the workshop and garden areas at Strathmartine which are not available currently at Carseview.

**Step 4. Relocation of Moredun Ward from Murray Royal in Perth to General Adult Psychiatry Acute Admission Ward, Carseview Centre.**

The new model for General Adult Psychiatry (GAP) acute admissions will see all four wards located at Carseview. The relocation of Moredun Ward at Murray Royal to Carseview is now required to take place late 2018. There are 22 patients currently in Moredun Ward and the new ward at Carseview will be refurbished to accommodate 22 beds.

The move will see all GAP acute admission wards and the Intensive Psychiatric Care Unit located together for the first time on one site. Which will further support the ongoing improvement work within General Adult Psychiatry enabling the service to continue to improve its models of care.